SECTION 3 (80 marks) Answer **ONE** question

8. Marginal Costing

Clarke Ltd produces a single product. The company's profit and loss account for the year ended 31/12/2016, during which 60,000 units were produced and sold, was as follows:

	€	€
Sales (60,000 units)		1,320,000
Materials	270,000	
Direct labour	207,000	
Factory overheads	240,000	
Administration expenses	101,250	
Selling expenses	<u>82,500</u>	900,750
Net profit		<u>419,250</u>

The materials and direct labour are variable costs. Apart from a sales commission of 5% of sales, selling and administration expenses are fixed. Factory overheads are mixed costs, and have behaved in the past as follows:

Year ended 🗾	Output (units)	Factory Overheads in €
31/12/20 14 13	90,000	330,000
31/12/20 15 14	50,000	210,000
31/12/20 16 15	30,000	150,000

Required:

- (a) Calculate the variable and fixed elements of factory overheads using the high/low method.
- **(b)** Calculate the company's break–even point and margin of safety.
- (c) Calculate the number of units that must be sold at €25 per unit to provide a profit of 10% of the sales revenue earned from these same units.
- (d) Calculate the selling price the company must charge per unit in 2017, if fixed costs increase by 12% but the volume of sales and profit remain the same.
- (e) After conducting market research the following options have been proposed.

Option 1 – Reduce the selling price by 10% and spend an extra €30,000 on advertising to increase sales volume by 20%.

Option 2 – Spend €40,000 on leasing a new packaging machine (fixed cost). This will reduce the variable cost per unit by €2 maintaining sales at current levels.

Prepare a marginal costing statement for each option.

Write a **brief** report for the manager of Clarke Ltd with your recommendation.

(f) What is meant by the term 'Sensitivity Analysis'?

(80 marks)