

9. Flexible Budgeting

O'Reilly manufactures a component for the electronic industry. The following flexible budgets have already been prepared for 55%, 70% and 85% of the plant's capacity:

Output levels	55%	70%	85%
Units	11,000	14,000	17,000
Costs	€	€	€
Direct materials	143,000	182,000	221,000
Direct wages	99,000	126,000	153,000
Production overheads	74,000	92,000	110,000
Other overhead costs	36,000	45,000	54,000
Administration expenses	<u>29,000</u>	<u>29,000</u>	<u>29,000</u>
	<u>381,000</u>	<u>474,000</u>	<u>567,000</u>

Profit is budgeted to be 22% of sales.

You are required to

- (a) (i) Classify the above costs into fixed, variable and mixed costs.
 - (ii) Separate production overheads into fixed and variable elements.
 - (iii) Separate other overhead costs into fixed and variable elements.
 - (iv) Prepare a flexible budget for 96% activity level.
 - (v) Restate the budget, using marginal costing principles, and show the contribution.
- (b) Explain Principal Budget Factor. Why prepare a flexible budget and what does it show?

(80 marks)